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Conference

May 21-23, 2003 • Disney's Swan & Dolphin Hotel • Orlando, FL

Where Solutions Meet the Supply Chain

Session F8



Thursday
2:30 pm-3:45 pm

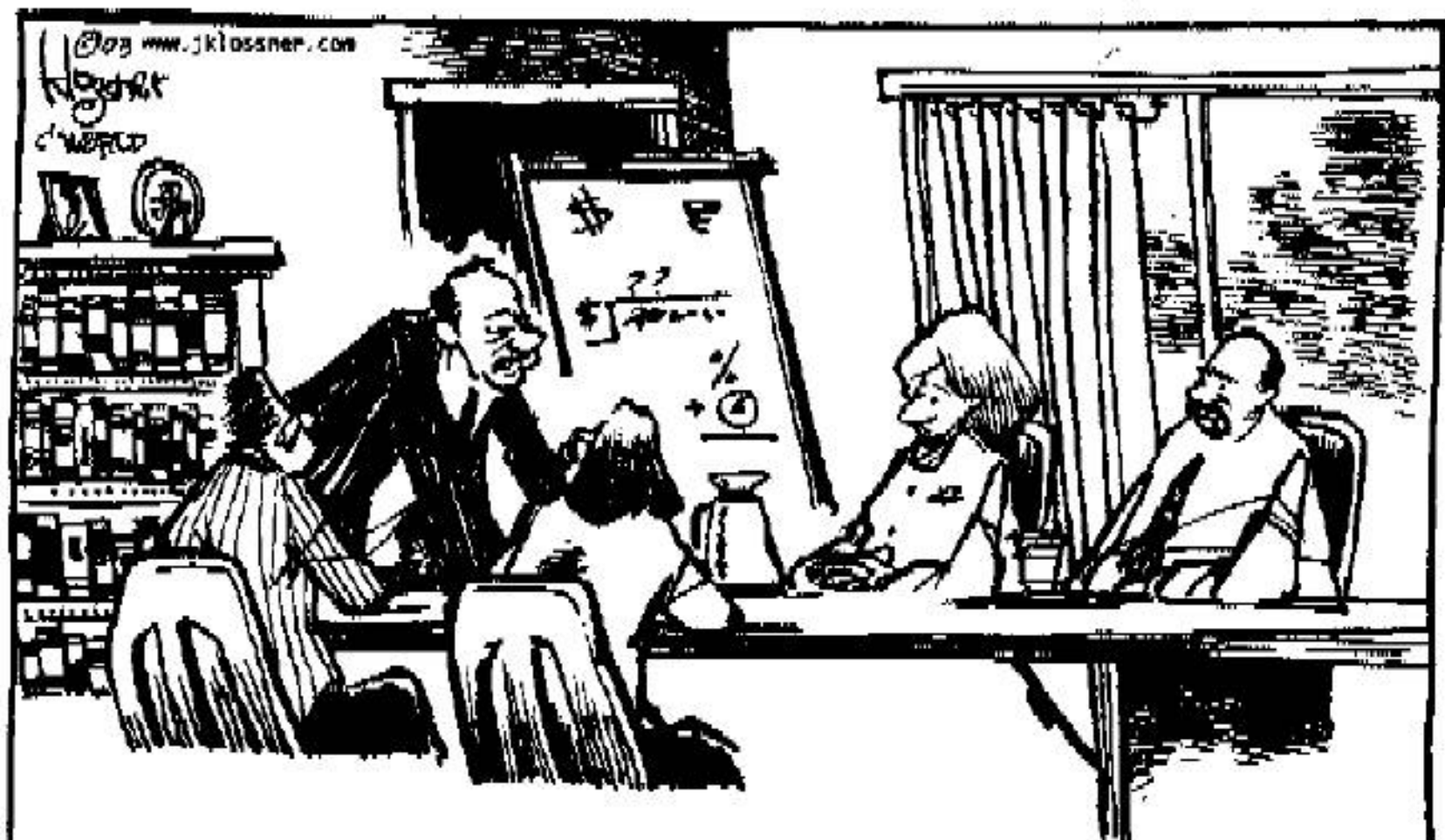
UCC Benefits Analysis Calculator

Ram Viswanathan

Nathan Research Inc.

May 22, 2003

SON TO USE A NEW MOBILE APPLICATION. WINNER, 100. ●



"WHAT'S THE ROI OF THE TIME WE SPEND FIGURING OUT ROI?"

CxO conversation

- We should do GTIN because UCC has mandated it
- We should get involved in GDS because this big Retailer is doing it
- We should take up RFID because – well, how cool would it be if our products had this tiny little intelligent tag



- By adopting GTIN, we can bring additional products to market, sooner - resulting in an additional annual revenue of \$ 25 MM
- By doing GDS, we can increase our return on IT spend by 25%
- By implementing RFID, we can reduce inventories by \$18 MM and free cash flow by \$1.4 MM per year

Agenda



- Industry Priorities
- History Behind Standards Benefit Calculator
- Basis for the Calculator
- Methodology
- Key Features
- Product Demonstration

Industry Priorities



- **Emphasis on Business Process Definitions**
 - Understanding of process gaps, integrated workflows
 - Formalization and structuring of processes
 - Alignment of business processes with IT initiatives
- **Review of Technology Assets**
 - Inventory of IT assets (especially software)
 - Gap and Fit Analysis to Process Priorities
 - Critical review of return on IT assets
 - Maturing of retail technology
- **Operational Effectiveness**
 - Key Differentiator
 - Tighter integration between planning and execution processes
 - Emphasis on Operations more than ever – Standards help

- Promotes international adoption of comprehensive EAN.UCC Systems of supply chain standards
- Educates top level retail, consumer goods and technology executives
- Develops tools and techniques to explain the function, features and benefits of EAN.UCC System

www.retailsystems.com/communitycenters/csccl/SIA_map.pdf

Standards Layers



GDS CPFR

Business Process

EDI XML

Transaction

UPC RSS UCC128

Representation

GTIN GLN

Identification

HTML XML Apache JBoss

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Project: JBoss.org: Summary

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The JBoss/Server is the leading Open Source, standards-compliant, J2EE based application server implemented in 100% Pure Java.

Foundry Member [Java Foundry](#)

Project of the month for: April 2003

- Development Status: 5 - Production/Stable
- Intended Audience: Developers, System Administrators
- License: GNU Library or Lesser General Public License (LGPL)
- Operating System: OS Independent
- Programming Language: Java
- Topic: Dynamic Content, Object Brokering, Operating System Kernels

Developer Info

Project Admins:
[juhalindfors](#)
[mnf999](#)
[patriot1burke](#)
[starksm](#)

Developers:
 92 [\[View Members\]](#)

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The Benefit Calculator



- This tool assists retailers and consumer products companies, with a easy yet comprehensive assessment of benefits.
- It will offer a rational view of the potential to enterprises from the involvement in and adoption of Retail standards.
- This is not a scorecard against other companies, but a tool to determine benefits specifics to the systems, applications and processes of individual companies.

Helps

Define, Quantify, and Pursue

The \$\$\$

Performance Process



Enterprise Performance Measurement Planning

Executive Dashboard

Benefits Assessment and ROI calculation

Initiative Prioritization and Planning

Enterprise Performance Monitoring

Basis for the Calculator



- The key functions that drive business operations
 - Planning
 - Fulfillment
 - Financials
 - Store Operations
 - Information Systems
- Processes that constitute these functions
- Activities or Drivers of benefits in these processes

- Functional and Process Decomposition
- Uniform system to define and quantify each benefit driver through 4 variables
- Assignment of improvement range for each driver
- Weighted assessment of benefits by different standard groups
 - Identification - *Keys*
 - Representation - *Physical manifestation of keys*
 - Communication - *Data Interchange*
 - Process - *Business process context*

Key Features



- Hierarchy of Retail & CPG functions
- Functions based on
 - 16+ Processes
 - 30+ Atomic level benefit drivers
- Adjustable variables with default values
- Provision for 'what-if' analysis
- User guidance through a series of questions
- Built in benchmark improvements for reference
- Description of functions, processes and standards
- Summary by enterprise, by process and by function
- Saving of work to resume later
- Distribution of benefits by standard groups

Open Source Platform



- Linux OS
- PHP server side scripting/ PHP Web Services
- MySQL database
- Apache Web Server
- HTML/CSS
- XML/XSLT

Product Demonstration



- Sign in as a demo user
- Review portfolio of benefits and summary
- Review functions, processes and benefit drivers
- Navigate help
- Perform what-if
- Save model
- Access by self-registering at www.nathanresearch.com

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 **Standards Benefit Calculator**  **Uniform Code Council**
THE GLOBAL LANGUAGE
Powered by **Nathan**

Retailer

- Planning
 - New Product Introduction**
 - Supplier Development
 - Forecasting
 - Deal Mgt
- Fulfillment
- Financials
- Store Operations
- It - Infrastructure

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Welcome Ram Viswanathan
Nathan Reddy

New Product Introduction

| Reduced Processing Time | Adjust Improvement Parameters |
|--|---|
| What is the number of days it takes to introduce an item ? | <input type="text" value="3.00"/> |
| What is the number of items/month ? | <input type="text" value="500.00"/> |
| What is the average daily labor cost ? | <input type="text" value="100.00"/> |

| Opportunity in \$ | % of Total |
|-------------------|------------|
| 180000.00 | 0.53 |

| Standards Impact Weighted Distribution | | | |
|--|-----------------------------------|------------------------------------|------------------------------------|
| Keys | Physical | DI | Pro |
| <input type="text" value="50.00"/> | <input type="text" value="0.00"/> | <input type="text" value="20.00"/> | <input type="text" value="30.00"/> |

| Reduced Lead Time | Adjust Improvement Parameters |
|------------------------------------|---|
| <input type="text" value="15.00"/> | <input type="text" value="15.00"/> |

| Opportunity in \$ | % of Total |
|-------------------|------------|
| 750000.00 | 22.12 |

| Standards Impact Weighted Distribution | | | |
|--|-----------------------------------|------------------------------------|------------------------------------|
| Keys | Physical | DI | Pro |
| <input type="text" value="50.00"/> | <input type="text" value="0.00"/> | <input type="text" value="20.00"/> | <input type="text" value="30.00"/> |

Descriptions ?

Business Type: **Retailer**
Companies whose primary business activity is merchandising and selling consumer goods through retail outlets.

Description of Standards Impact

KEYS: This set of standards refers to the identifiers such as the GTIN, GLN, etc
 GTIN : Trade Items
 SSCC : Logistics Identifier
 GLN : Locations



Standards Benefit Calculator



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Business Process Result Summary

| Planning | | Last Updated on 2003/03/15 15:51 | | Opportunity | % of Total | Standards Impact -Weighted Distribution | | | |
|--------------------------|--|-------------------------------------|--|---------------|------------|---|------------|--------------|--------------|
| | | | | | | Keys | Physical | DI | Proc |
| New Product Introduction | | | | 7,680,000.00 | 71.68 | 3,840,000.00 | 0.00 | 1,536,000.00 | 2,304,000.00 |
| Supplier Development | | | | 2,000,000.00 | 18.67 | 600,000.00 | 0.00 | 600,000.00 | 800,000.00 |
| Forecasting | | | | 555,000.00 | 5.18 | 121,500.00 | 100,500.00 | 121,500.00 | 211,500.00 |
| Deal Mgt | | | | 480,000.00 | 4.48 | 144,000.00 | 0.00 | 144,000.00 | 192,000.00 |
| Planning Total | | | | 10,715,000.00 | | 4,705,500.00 | 100,500.00 | 2,401,500.00 | 3,507,500.00 |

| Fulfillment | | Last Updated on 2003/03/15 15:51 | | Opportunity | % of Total | Standards Impact -Weighted Distribution | | | |
|-------------------------------|--|-------------------------------------|--|---------------|------------|---|--------------|--------------|--------------|
| | | | | | | Keys | Physical | DI | Proc |
| Replenishment | | | | 1,825,000.00 | 11.61 | 456,250.00 | 182,500.00 | 456,250.00 | 730,000.00 |
| Po Mgt | | | | 81,250.00 | 0.52 | 32,500.00 | 8,125.00 | 24,375.00 | 16,250.00 |
| Warehousing And Logistics Mgt | | | | 10,188,562.50 | 64.81 | 2,073,068.75 | 2,033,037.50 | 3,037,068.75 | 3,045,000.00 |
| Transportation | | | | 250,000.00 | 1.59 | 50,000.00 | 50,000.00 | 75,000.00 | 75,000.00 |

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Business Function Result Summary

| Retailer | Last Updated on 00-00-0000 | Opportunity in \$ | % of Total | Standards Impact -Weighted Distribution | | | |
|---------------------|----------------------------|----------------------|---------------|---|---------------------|---------------------|---------------|
| | | | | Keys | Physical | DI | Pro |
| Planning | | 10,685,120.00 | 27.64 | 4,825,560.00 | 10,500.00 | 2,395,524.00 | 3,453, |
| Fulfillment | | 19,044,688.00 | 49.27 | 4,624,281.10 | 3,263,734.36 | 5,725,624.80 | 5,431, |
| Financials | | 74,000.00 | 0.19 | 22,200.00 | 7,400.00 | 19,050.00 | 25,3 |
| Store Operations | | 8,710,000.00 | 22.53 | 1,742,000.00 | 2,899,000.00 | 1,742,000.00 | 2,327, |
| It - Infrastructure | | 143,000.00 | 0.37 | 57,200.00 | 14,300.00 | 42,900.00 | 28,6 |
| Total | | 38,656,808.00 | 100.00 | 11,271,241.10 | 6,194,934.36 | 9,925,098.80 | 11,265 |

Future Enhancements



- Multiyear Projections of each benefit
- Sector Specific Variations
- Mapping benefits to specific initiatives – GDS, RFID etc
- Generalization of Initiatives
- Investment Calculation
- Investment in specific initiatives
- Three to five year NPV and IRR calculation
- Reporting of Opportunities, Initiatives and Rankings
- Create a customized program by picking A,B,C initiatives

About Nathan Research



- Seasoned Team of Industry, Process and Technology specialists with experience in
 - Retail and Consumer Goods Companies
 - Management Consulting
 - Software and Technology

Thank You

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